

2018/19 Summary Revenue Forecast: Quarter Three

Appendix D

	Budget		Forecasted Performance						
	Original Budget for 2018/19 £	Revised Budget for 2018/19 £	Expenditure			Income			Net
			Annual Expenditure Budget for 2018/19 £	Annual Expenditure Forecast for 2018/19 £	Expenditure Variance for 2018/19 £	Annual Income Budget for 2018/19 £	Annual Income Forecast for 2018/19 £	Income Variance for 2018/19 £	Net Variance £
Adult Social Care	41,610,640	43,689,440	60,561,070	62,511,170	1,950,100	-16,871,630	-17,685,660	-814,030	1,136,070
Childrens and Family Services	14,620,710	16,106,760	18,201,430	19,433,180	1,231,750	-2,094,670	-2,571,290	-476,620	755,130
Corporate Director - Communities	208,190	151,790	151,790	150,830	-960	0	-190	-190	-1,150
Education (DSG Funded)	-444,000	-444,000	102,385,900	102,592,410	206,510	-102,829,900	-103,036,410	-206,510	0
Education	8,264,500	8,962,600	11,924,950	11,610,310	-314,640	-2,962,350	-2,698,380	263,970	-50,670
Public Health & Wellbeing	-80,000	252,540	6,231,140	6,231,140	0	-5,978,600	-5,978,600	0	0
Communities	64,180,040	68,719,130	199,456,280	202,529,040	3,072,760	-130,737,150	-131,970,530	-1,233,380	1,839,380
Corporate Director - Environment	171,120	179,570	179,570	179,570	0	0	0	0	0
Development and Planning	2,564,890	2,820,800	5,094,150	4,901,150	-193,000	-2,273,350	-2,316,470	-43,120	-236,120
Public Protection and Culture	3,719,900	4,059,770	9,313,780	8,862,580	-451,200	-5,254,010	-4,813,270	440,740	-10,460
Transport and Countryside	23,279,940	23,876,720	33,391,110	32,974,420	-416,690	-9,514,390	-9,217,850	296,540	-120,150
Environment	29,735,850	30,936,860	47,978,610	46,917,720	-1,060,890	-17,041,750	-16,347,590	694,160	-366,730
Chief Executive	765,640	790,960	790,960	714,460	-76,500	0	0	0	-76,500
Commissioning	752,300	1,041,580	7,328,120	7,282,260	-45,860	-6,286,540	-6,286,540	0	-45,860
Customer Services and ICT	3,056,630	3,035,040	3,905,810	3,756,230	-149,580	-870,770	-818,730	52,040	-97,540
Finance and Property	3,166,980	3,229,450	45,236,010	45,183,010	-53,000	-42,006,560	-42,257,060	-250,500	-303,500
Human Resources	1,349,430	1,472,590	1,990,490	1,900,000	-90,490	-517,900	-460,910	56,990	-33,500
Legal Services	1,006,290	1,065,790	1,196,050	1,279,320	83,270	-130,260	-229,890	-99,630	-16,360
Strategic Support	2,181,970	2,343,600	2,793,930	2,766,040	-27,890	-450,330	-462,440	-12,110	-40,000
Resources	12,279,240	12,979,010	63,241,370	62,881,320	-360,050	-50,262,360	-50,515,570	-253,210	-613,260
Capital Financing & Management	10,359,130	10,475,690	10,983,370	10,973,370	-10,000	-507,680	-607,680	-100,000	-110,000
Movement Through Reserves	-117,000	-4,451,790	-4,451,790	-4,451,790	0	0	0	0	0
Risk Management	2,989,890	768,250	768,250	268,250	-500,000	0	0	0	-500,000
Capital Financing and Risk Management	13,232,020	6,792,150	7,299,830	6,789,830	-510,000	-507,680	-607,680	-100,000	-610,000
Total	119,427,150	119,427,150	317,976,090	319,117,910	1,141,820	-198,548,940	-199,441,370	-892,430	249,390

2018/19 Savings and Income Generation Programme: Risk items

Appendix E

Directorate	Service	Description	Category	£	RAC	Explanation of Red/Amber
Communities	Corporate Director	Family Group Conferencing	Income	20,000	Red	Demand for this service from Reading Council has not met the levels to achieve the target. A pressure bid has been made for 19/20.
Communities	Corporate Director	Emotional Health Service	Income	20,000	Red	Insufficient demand for this service up to this point in time has not been realised.
Communities	Corporate Director	Merging LSCB Boards	Efficiency	15,000	Red	Expected efficiencies not yet being delivered by Berkshire West LSCB because of the commitment to continue current contribution levels.
Communities	Corporate Director	Trading expertise for the conduct of Family Group Conference	Income	6,000	Red	Unachievable as the expert who this saving was attached to is no longer at WBC.
Communities	Adult Social Care	Transforming lives - delivering care to existing clients with complex needs differently	Efficiency	175,000	Amber	Now titled Delivering Care Differently. This work stream involves targeted reviews of clients to look at how they can be supported differently, reducing the cost of the care package but still have their needs met. It includes a project working with individuals and care providers to focus on reducing the use of double-handed through provision of equipment, increasing the use of assistive technology and changes to the care setting.
Communities	Adult Social Care	New Ways of Working	Transformation	225,000	Amber	Now titled Three Conversation Model. Implementation of the new case management system meant ASC did not receive NWW performance reports. This has been resolved for 2018/19 and the key indicator of people coming to the front door who then go on to long term services is a very positive 6%. The service will continue to maintain a focus on maintaining this conversion rate but this will not mitigate other factors that impact commissioning budgets e.g. delayed transfers of care or private funders who run out of money and become the Council's responsibility.
Communities	Adult Social Care	Establish a framework for S12 specialist GPs for Deprivation of Liberty safeguards for ASC	Efficiency	6,000	Red	Unlikely to be achieved this financial year
Communities	Children & Family Services	Placements demand mgt/Family Safeguarding/lower cost placements	Transformation	200,000	Amber	Placement budgets are forecast to be overspent driven by demand. There is a risk the savings target which will not be fully achieved in year
Communities	Children & Family Services	Childcare Lawyers demand management	Transformation	200,000	Red	Childcare lawyer costs are incurred when applying for Court Orders to safeguard a child. The complexity of the case and the extent to which it is contested can add considerably to the costs. Furthermore, there is increasing expectation that children in care should be safeguarded by Court Orders rather than informal (voluntary) arrangements. 80% of West Berkshire children in care have a Court Order protecting their status. It is difficult to predict future demand accurately, however there is an opportunity to better forecast costs particularly high cost cases by having the latest data on legal costs which we are working with Reading council on. Longer term there may also be the opportunity to procure legal services from a different provider.
Communities	Education Services	Castlegate Transformation	Income	50,000	Amber	Initial spare bed capacity was to be sold to non WBC children however subsequent increase in demand for WBC children requiring respite care has filled these beds.
Economy & Environment	Transport & Countryside	Income targets for service budgets - car parks	Income	75,000	Red	External power supply problems, vandalism of, and theft from parking equipment, fewer enforcement resources than anticipated and struggling retail centres has had an adverse impact on income.
Economy & Environment	Transport & Countryside	Increase number of CEOs by 1.5FTE and include CEOs into the debate for Site/Street inspections.	Income	46,500	Red	Considerable difficulty in recruiting enforcement officers has resulted in reduced income from penalty charges, and there has been no increased income from on street parking charges.
Resources	Strategic Support	Income generation from internal recharging for services provided by Graphics Team	Income	48,000	Red	Reduced internal demand for the services of the imagery and graphics design team has resulted in anticipated income being £48k lower than target for this service.
Corporate	Corporate	Corporate Digitisation Enablers	Transformation	39,200	Amber	Delay in completing digitisation work has resulted in uncertainty about the level of deliverability of savings this year. These remain possible but not yet certain.
Corporate	Corporate	Corporate Digitisation Enablers	Transformation	10,800	Red	Delay in completing waste digitisation work has reduced possible full year resource savings by 30%

2018/19 Budget Changes

Appendix F

Service	Original Net Budget £000	Approved Budget B/F from 2017/18 £000	Changes not requiring approval £000	Approved by S151 & Portfolio Holder £000	Requiring Executive Approval £000	Current Net Budget £000	Explanation of Changes requiring approval
Adult Social Care	41,611	485	984		609	43,689	Release of risk reserve
Children and Family Services	14,621	887	396		203	16,107	Release of risk reserve
Corporate Director -	208		(56)			152	
Education DSG funded	(444)					(444)	
Education	8,264	446	253			8,963	
Public Health & Wellbeing	(80)	333				252	
Communities	64,180	2,151	1,577	0	812	68,719	
Corporate Director - Environment	171		8			179	
Development & Planning	2,565	94	162			2,821	
Public Protection & Culture	3,720		340			4,060	
Transport & Countryside	23,280	315	282			23,877	
Economy & Environment	29,736	409	792	0	0	30,937	
Chief Executive	766	27	(2)			791	
Commissioning	752		290			1,042	
Customer Services & ICT	3,057		(22)			3,035	
Finance & Property	3,167		62			3,229	
Human Resources	1,349	4	119			1,472	
Legal Services	1,006		60			1,066	
Strategic Support	2,182		162			2,344	
Resources	12,279	31	669	0	0	12,979	
Capital Financing & Management	10,359		117			10,476	
Movement through Reserves	(117)	(2,591)	(933)		(812)	(4,452)	Release of risk reserve
Risk Management	2,990		(2,222)			768	
Capital Financing & Risk Mgt	13,232	(2,591)	(3,038)	0	(812)	6,792	
Total	119,427	0	(0)	0	0	119,427	